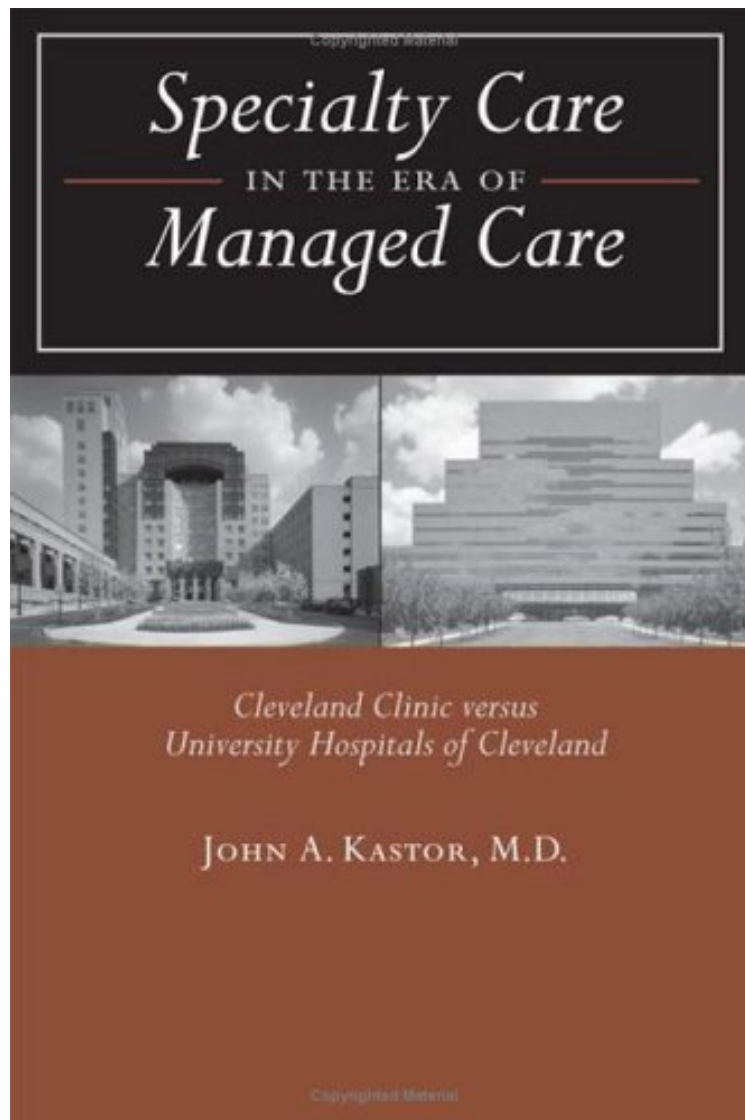


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## Specialty Care in the Era of Managed Care: Cleveland Clinic versus University Hospitals of Cleveland

*John A. Kastor MD*

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**John A. Kastor MD : Specialty Care in the Era of Managed Care: Cleveland Clinic versus University Hospitals of Cleveland** before purchasing it in order to gauge whether or not it would be worth my time, and all praised Specialty Care in the Era of Managed Care: Cleveland Clinic versus University Hospitals of Cleveland:

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of this book might be misleading. Actually, the subtitle is Cleveland Clinic versus University Hospital (Case Western Reserve U.) It has been known that these two giants in healthcare are very strong rivals - located in proximity at that. It chronicles the struggles and achievements of both institutions. Philanthropists have donated to both institutions. Among them is the late Mr. Lerner, whose name adorns the Cleveland Clinic Lerner Research Institute and the Cleveland Clinic Lerner College of Medicine. He made it clear that the two were to work in alliance, but politics always prevail. Cleveland Clinic is by far, the better known of the two - consistently placing among the top 4 Best Hospitals in the nation, according to US News and World Report's annual rankings. This book would be of interest only to historians who follow medical institutions or who are alumni of either place. 0 of 2 people found the following review helpful. I love it great book By Carter Lard great book everything you want to know, if you could just order one book this the book you must have.....this is what you want

Limiting the use of specialists is one of the highest priorities of managed care, which requires patients and their primary care physicians to focus on a health maintenance approach. Preventive medicine programs, encouraged by insurers and HMOs, theoretically reduce the need for expensive specialty care and thus lower overall costs. But where does this leave specialists and their institutions? Dr. John A. Kastor has studied two leading centers in specialty care, the Cleveland Clinic and the University Hospitals of Cleveland, to learn what these institutions are doing to survive in the current era. Using the findings of more than two hundred interviews with physicians, administrators, investigators, and trustees, the author describes in detail these rival organizations, their individual struggles against the economic pressures presented by managed care, and their sometimes bitter competition for patients. The insights that emerge from this struggle will be of value to anyone interested in how high-profile hospitals and academic medical centers operate, particularly in economically and socially challenging situations.

"Kastor has created a very unique window on our era of hospitals in a time of transition. An intriguing and highly important work." (Duncan Neuhauser, Case Western Reserve University) "A book that sprinkles tantalizing tidbits and provides a clear-eyed view of the inner workings of Cleveland's influential medical institutions." (Diane Solov Plain Dealer) "A truthful and probing account... This book should be required reading for the next class of Leadership Cleveland." (Michael D. Roberts Inside Business) "Kastor has provided us with a meticulously researched case study whose lessons provide for a better understanding of the challenges facing all in the health care field." (Pascal James Imperato Pharos) "Meticulously researched and documented case study... Kastor's book is indispensable." (Jesse Ballenger Bulletin of the History of Medicine) About the Author John A. Kastor, M.D., is former chair of the Department of Medicine and a cardiologist at the University of Maryland School of Medicine. He is the author of two editions of *Arrhythmias*; *Mergers of Teaching Hospitals* in Boston, New York, and Northern California; and *Governance of Teaching Hospitals: Turmoil at Penn and Hopkins*, which is also available from Johns Hopkins.